

Summary of Preliminary Results

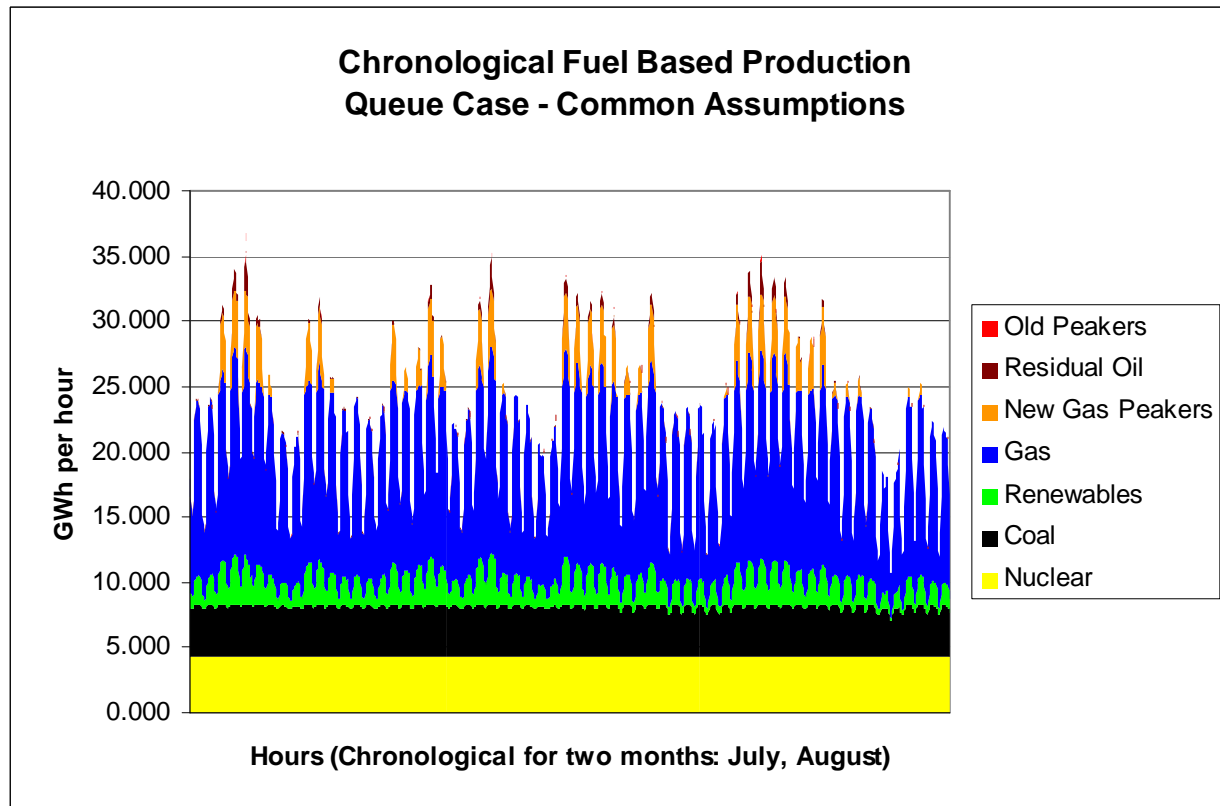
Major Results – Production Simulation

- ***Lower clearing prices and reduced air emissions are possible by adding resources that***
 - *Provide relatively high amounts of electric energy*
 - *Have low fuel costs*
 - *Emit few pollutants*
- Fuel prices are a key driver
 - Production costs
 - Average wholesale Load Serving Entity (LSE) expense for wholesale electric energy
 - Emissions
- All scenarios still retain a high percentage of hours where natural gas sets the clearing price in the energy market
 - Cost of natural gas is driver for wholesale LSE expense for wholesale electric energy
 - Because the order for dispatching resources doesn't change, the costs for emission allowances doesn't have a large effect on the cost of energy from LSE perspective
- Meeting the Regional Greenhouse Gas Initiative (RGGI) Cap (50.2 Mtons) will be challenging for New England
- Replacing old fossil fuel generators with scenario expansion technologies tends to reduce production costs and emissions

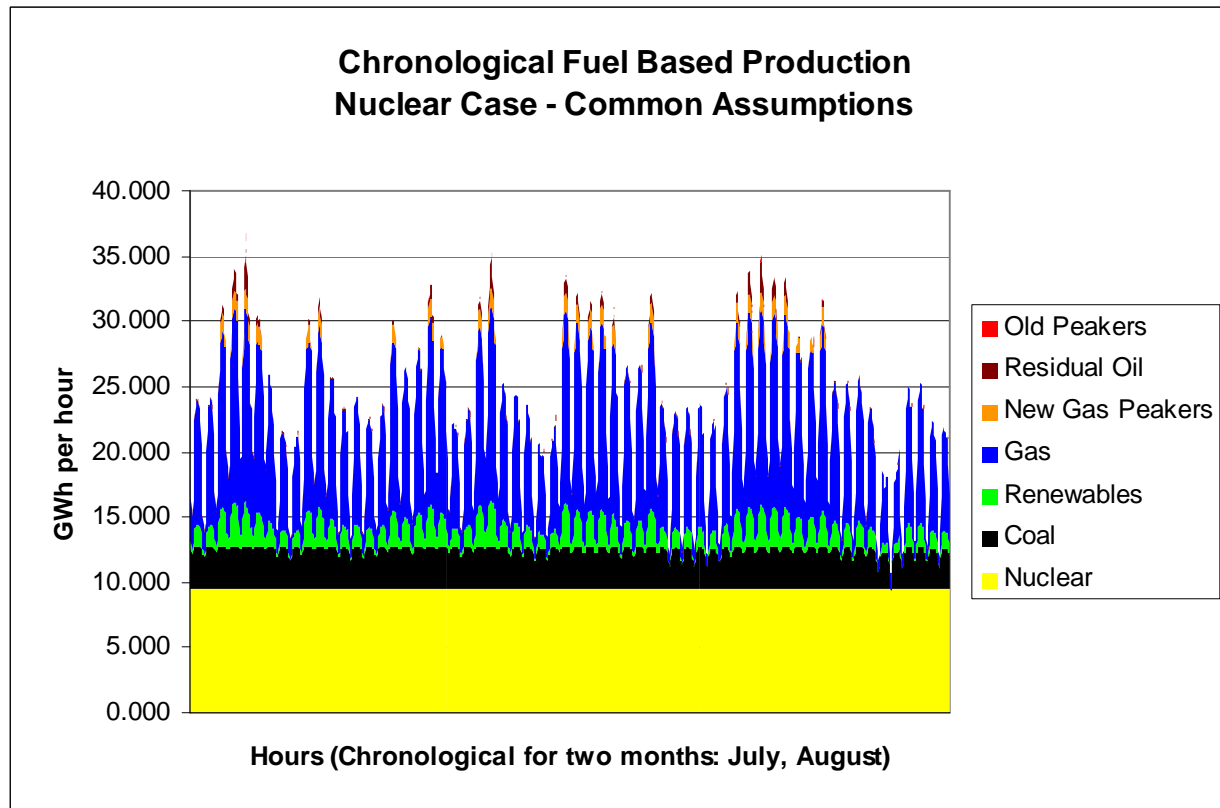
Explanation of Results

- For purposes of understanding outputs, two core assumption cases will now be compared
- A comparison of results from the Queue and the Nuclear expansion scenarios can show the effects of large additions of relatively inexpensive energy that produces low emissions
 - Baseload Energy Efficiency has the same characteristics as nuclear
- Production simulation outputs can show sources of electric energy by fuel type
 - Chronologically over the summer peak months
 - As an annual energy duration production curve
- These outputs can illustrate:
 - The overall sources of electric energy that drive production costs and emissions
 - The extent of reliance on expensive and high emitting sources of electric energy
 - The sources of electric energy on the margin that drive clearing prices and emissions during the highest peak load days – typically high ozone days

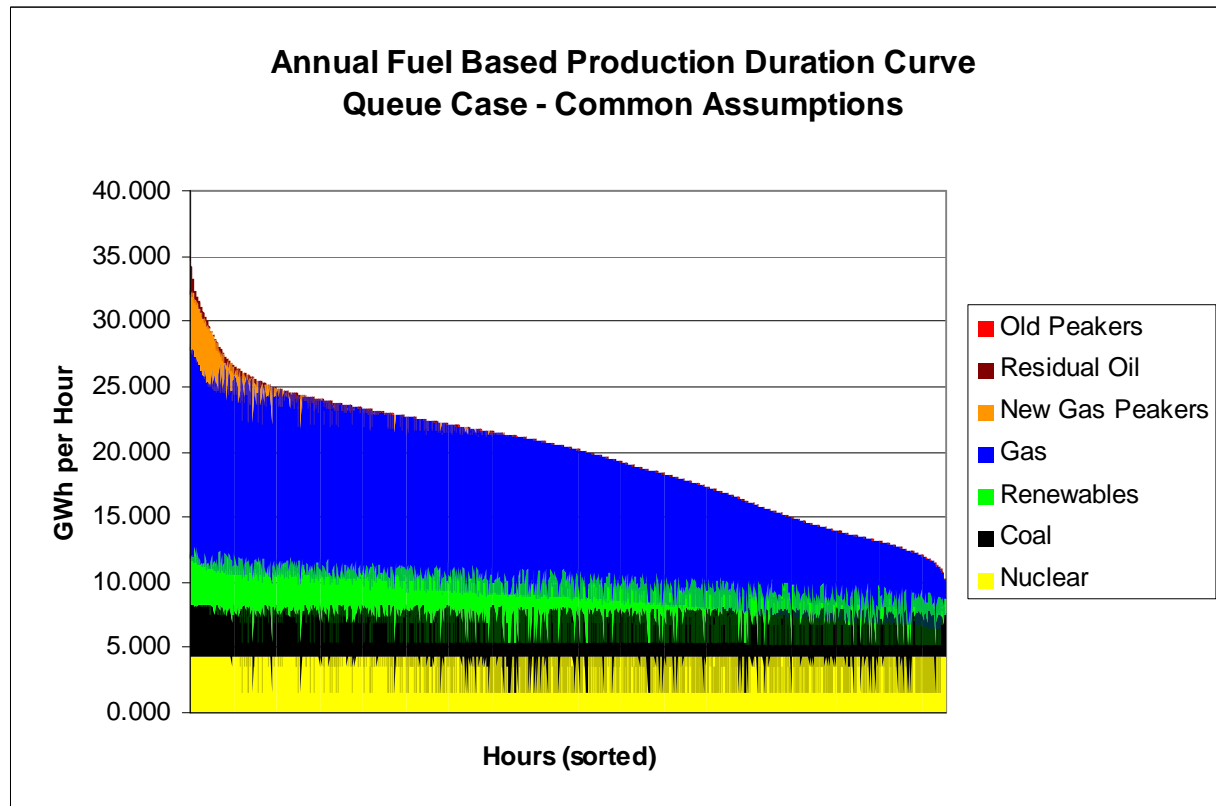
Summer Chronological GWh: Queue



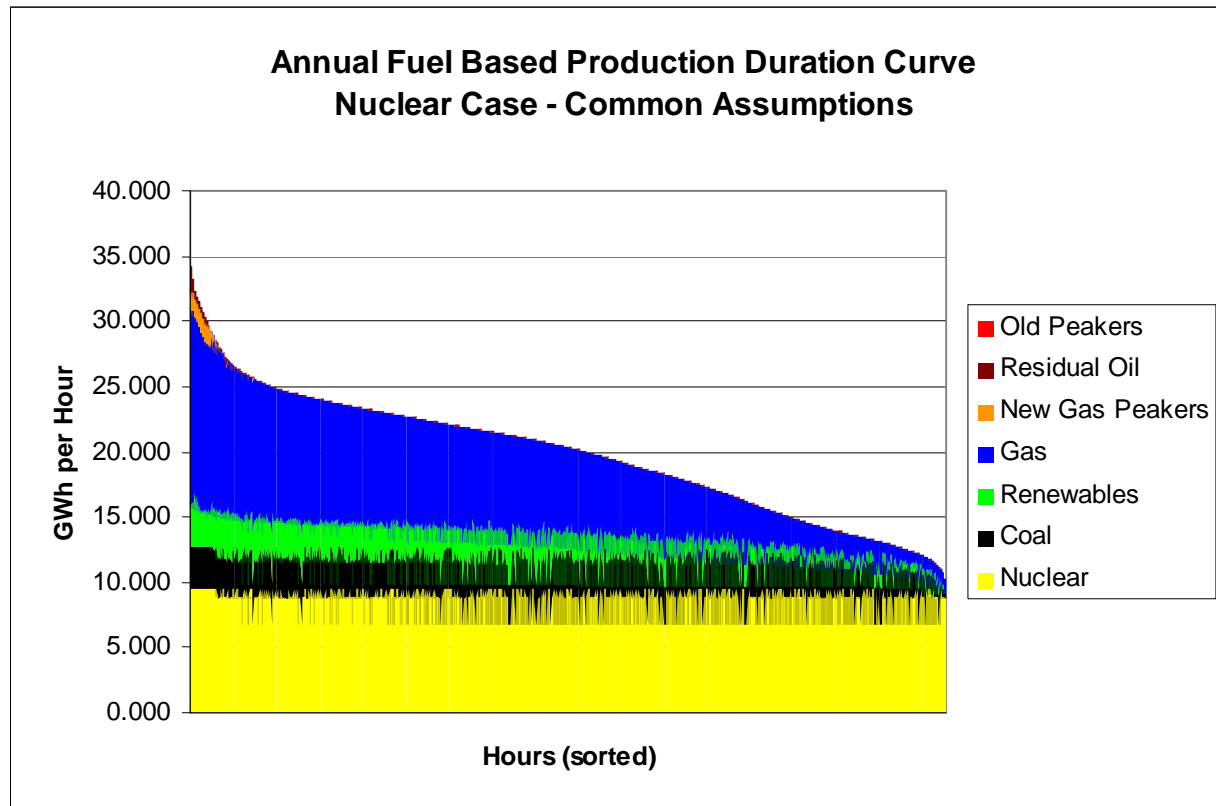
Summer Chronological GWh: Nuclear



Annual Energy Duration Curves: Queue



Annual Energy Duration Curves: Nuclear



Major Results - Operable Capacity Analysis

- Operable Capacity Analysis (OCA) examines the ability to operate the system under peak load conditions
- Similar to RSP06 analysis, OCA was used to show the system-wide dependence on various types of capacity
- Results show that natural gas-fired generation is the largest source of capacity across all scenarios
- This suggests a continued need for
 - Alternate sources of capacity and energy
 - Firm natural gas contracts and enhanced natural gas and Liquefied Natural Gas (LNG) infrastructure
 - Dual-fuel capability of natural gas units

Major Results - Cost for Generic Transmission Expansion

- Cost for transmission expansion varies for scenarios
- Regional System Plan (RSP) transmission expansion assumed common to all scenarios
 - Assume \$6.40/MWh to \$7.75/MWh rate for Regional Network Service (RNS)
 - All supply side scenarios have incremental transmission identified beyond the RSP expansion case
 - By contrast, Demand Side Resources do not assume incremental transmission beyond RSP
- A wide range of assumptions were used to estimate incremental transmission costs associated with each scenario
- Installed transmission costs to support each scenario range from
 - \$61M - \$288M for natural gas-fired combined cycle units
 - \$61M - \$1,814M for nuclear, coal, and queue scenarios
 - \$581M - \$3,936M for renewable resources
 - \$3,060M - \$8,928M for imports from Canada
 - Low range is Millbury to Quebec border (low costs for transmission, routing, etc.)
 - High range is Millbury to New Brunswick border (high costs for transmission, routing, etc.)
 - \$1,040 - \$2,448 for imports from New York
 - Millbury to the New York border
- Annual Revenue Requirements
 - 18% - 22% of installed costs

Major Result - Energy Efficiency and Demand Response Savings on Generic Distribution System Expansion

- Distribution system capital improvements are required for many reasons
 - Normal maintenance and replacement of equipment
 - Repair storm damage
 - Connect new customers
 - Power quality and reliability
- Improvements to the distribution system are assumed common to all cases except for the energy efficiency and demand response scenarios
- Not all distribution circuits are fully loaded
- A total of 5,400 MW of energy efficiency and demand response would save \$100M - \$325M in installed distribution system costs

Major Result – Land Use

- Site requirements estimated for generation and transmission
- Examined existing and proposed project sites to determine land use
- Multiple use of land for siting possible for many technologies
- Range of total land use for generation across scenarios varies widely
 - 9,100 - 54,000 acres for queue expansion
 - 0 acres assumed for energy efficiency and demand response
 - 1,000 - 2,000 acres for nuclear expansion
 - 400 - 2,700 acres for coal
 - 130 acres for 5,400 MW expansion of natural gas combined cycle units
 - 126,000 - 221,000 acres for renewable technologies
 - Wind is the main driver
- 9.9 - 19.8 acres per mile assumed for transmission expansion
 - 3,000 – 7,400 acres required in New England for transmission to the Canadian border
 - 1,000 – 2,000 acres required in New England for transmission to the New York border

Major Result – Water Use for Cooling

- Assumed the larger thermal generation plants would require wet cooling towers
- Estimated total scenario required cooling water use in gallons per minute at full load
 - Queue 12,100
 - Nuclear 85,200
 - IGCC 65,900
 - NGCC 20,700
- Assumed other scenarios required less significant cooling water or none

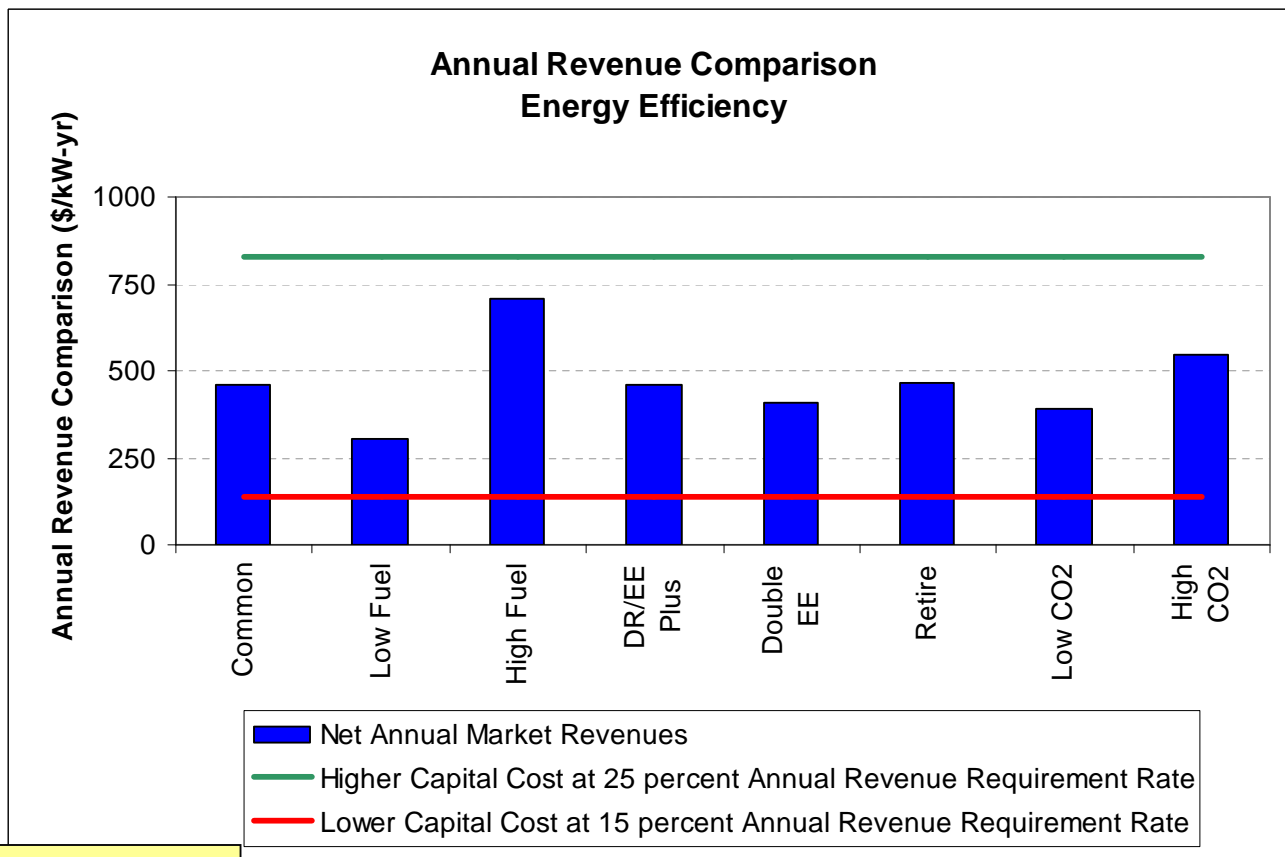
Major Result - Generic Gas Infrastructure Expansion Costs

- 5,400 MW of new gas-fired combined-cycle units require a combination of pipeline and/or LNG at a cost of \$.15B - \$1.5B
- For the retirement sensitivity case, addition of 8,900 MW of gas-fired combined-cycle units costs require a combination of pipeline and/or LNG at a cost of \$0.45B - \$3B
- Distributed resource scenarios would require only local improvements in the Local Distribution Company (LDC) natural gas system
- Other scenarios would not require additional build-out of the natural gas system

Generic resource revenues and costs

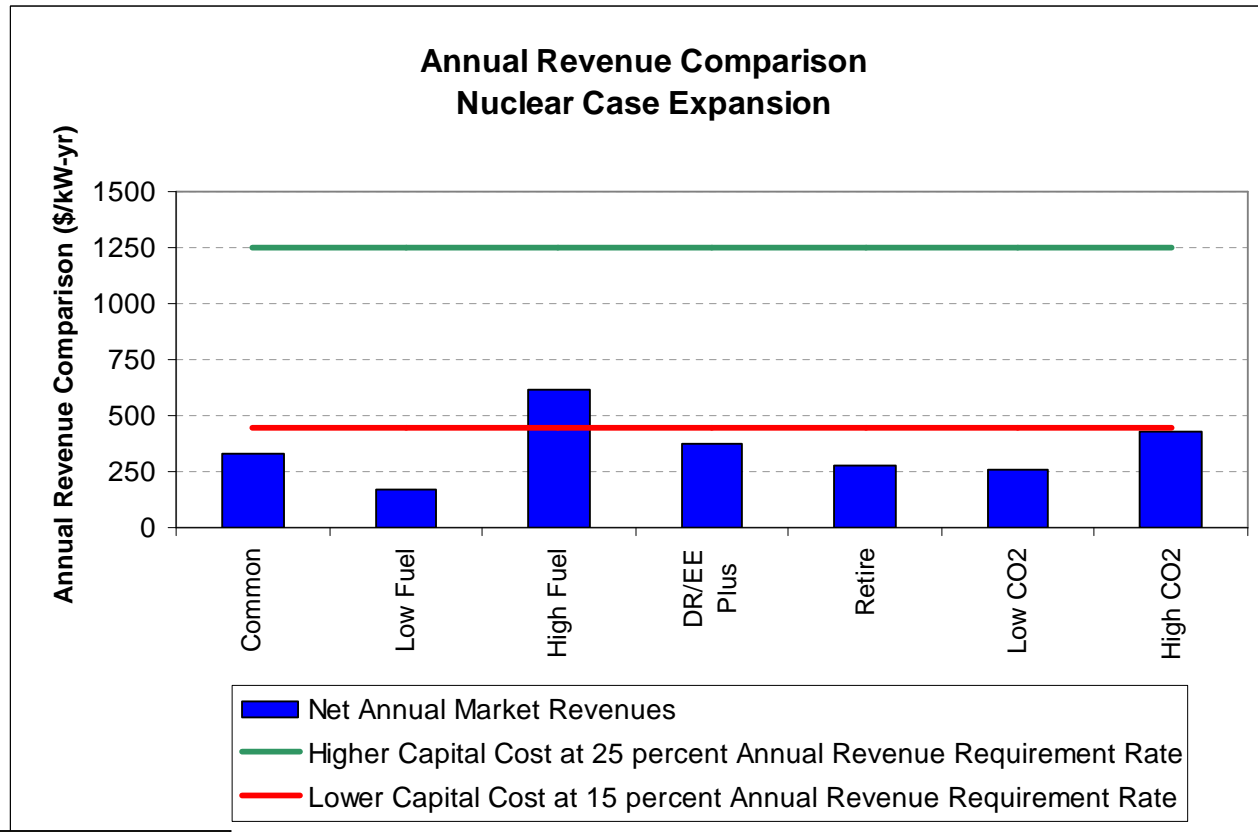
- Several expenses were not the result of detailed modeling
- Broad ranges of expenses were developed for illustrative purposes
- Revenues
 - Net electric energy revenues for expansion resources (million \$; \$/kW-year)
 - Results of production simulations
- Other potential revenues
 - Capacity
 - Stakeholders can assume range (\$4.50 to \$10.50 in settlement agreement)
 - Ancillary services
 - Stakeholders can assume range (1% to 2%) of net electric energy revenues is typical)
 - Stakeholders can assume revenue for public policy incentives, such as renewable energy credits, clean energy funds, tax incentives, subsidies, etc. (amount is unknown to ISO)
- Costs
 - Use capital cost estimates developed with stakeholders
 - Assume annual revenue requirements (15%-25%) capture all non-fuel and non-environmental allowance cost requirement costs, including return of and return on investment, taxes, fixed operations and maintenance, and other expenses

EE/DR Expansion: Energy Efficiency



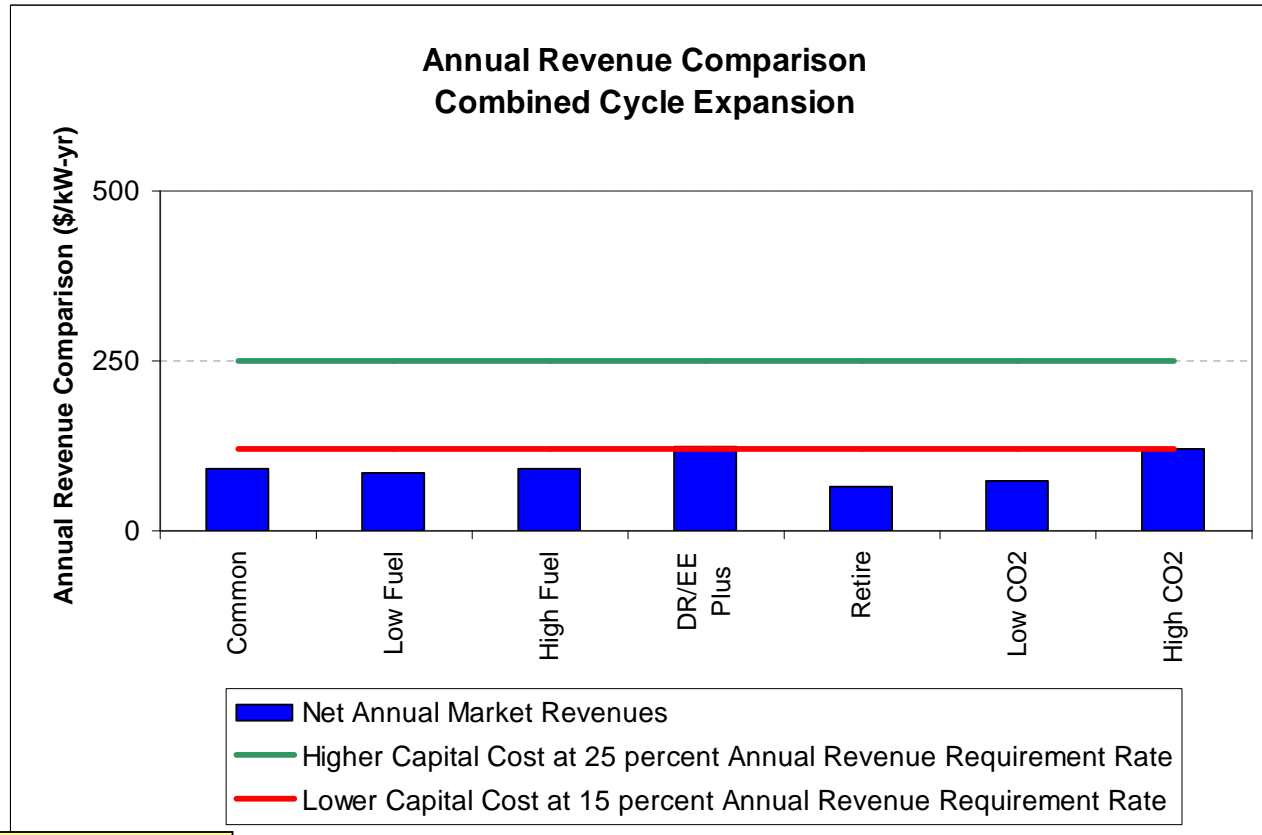
Lower Capital Cost: \$ 920/kW
Higher Capital Cost: \$3300/kW

Nuclear Expansion: Nuclear



Lower Capital Cost: \$3000/kW
Higher Capital Cost: \$5000/kW

Combined Cycle Expansion

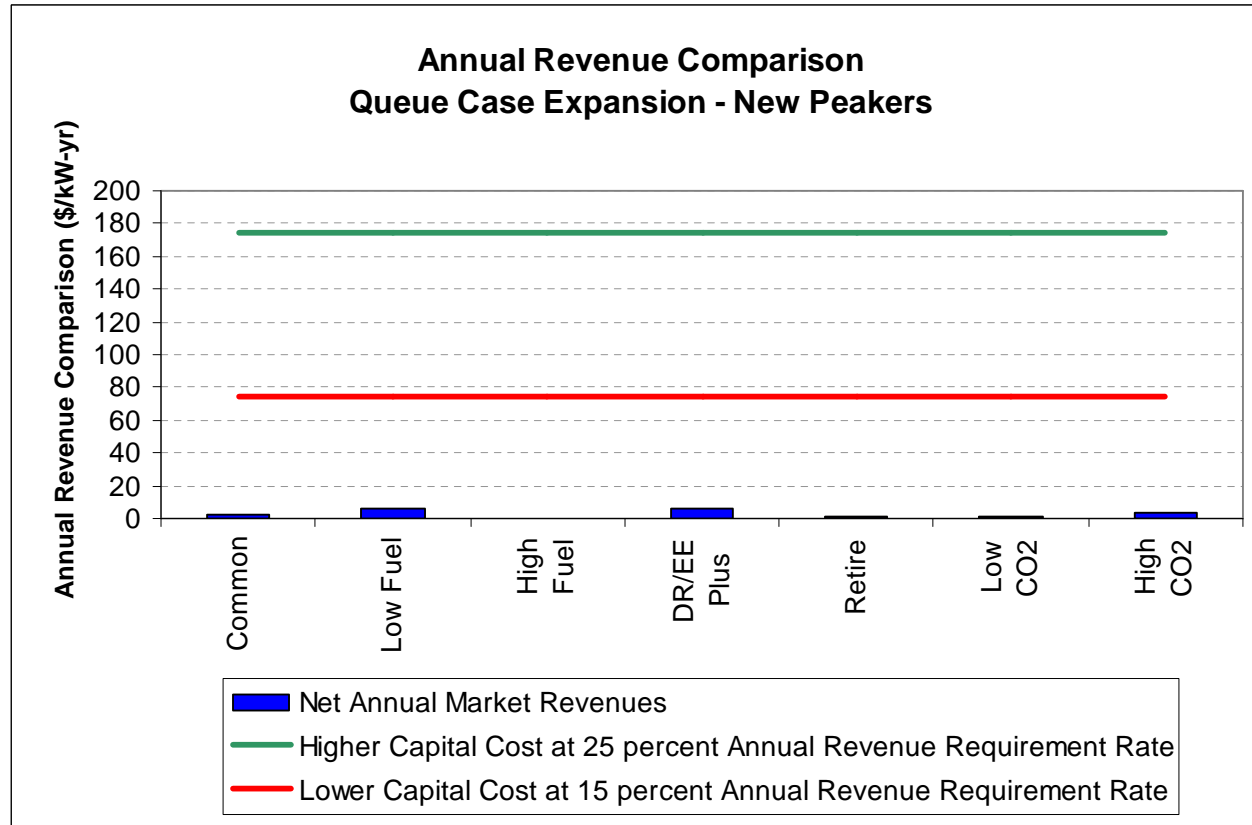


Lower Capital Cost: \$ 800/kW
Higher Capital Cost: \$1000/kW

Queue Case: Combustion Turbines

Queue Case Technologies

Small Hydro
 Biomass
 Gas CC
 IGCC
 => **New CT**
 Fuel Cell
 Queue Wind

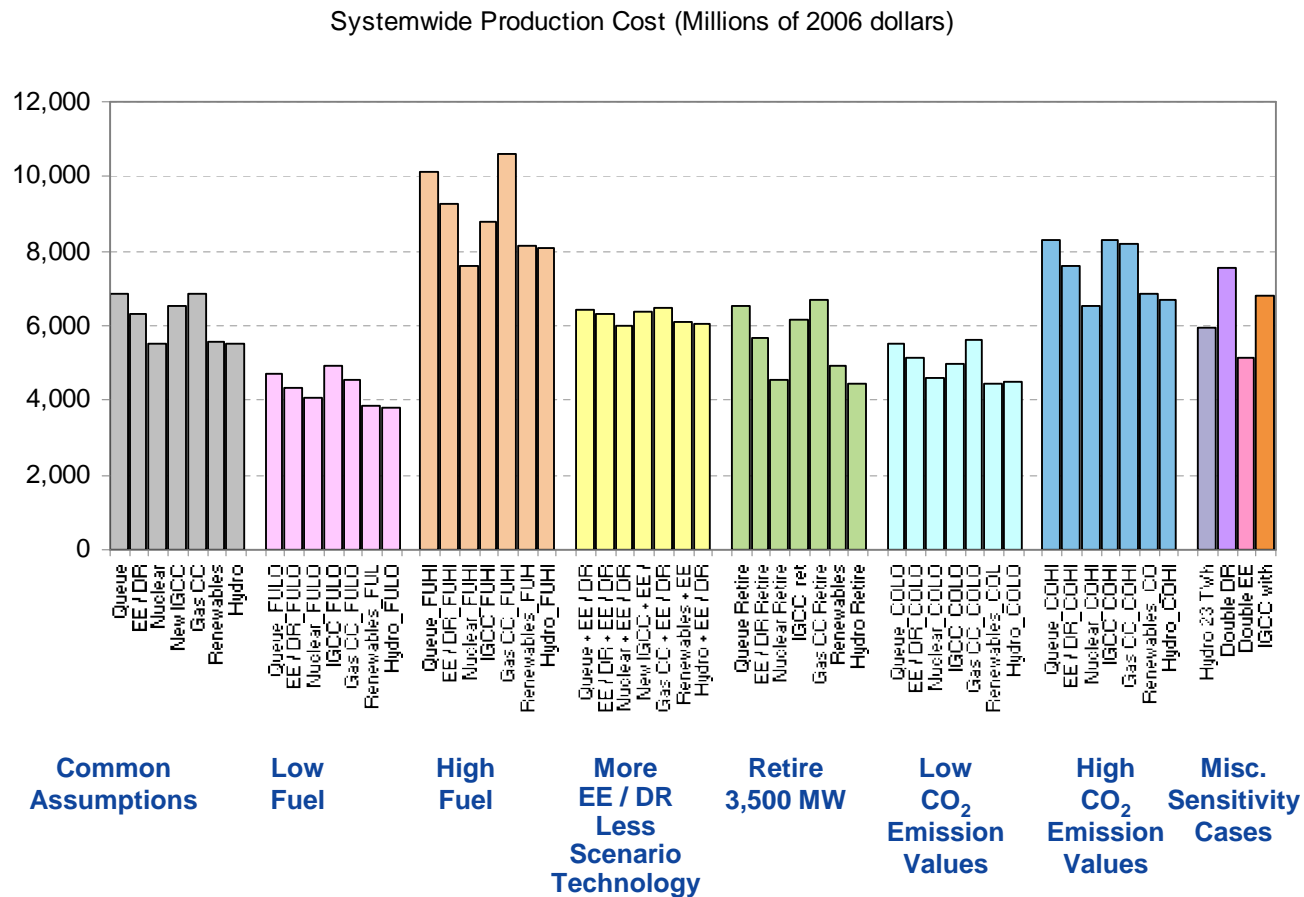


Lower Capital Cost: \$ 500/kW
Higher Capital Cost: \$ 700/kW

Background Slides

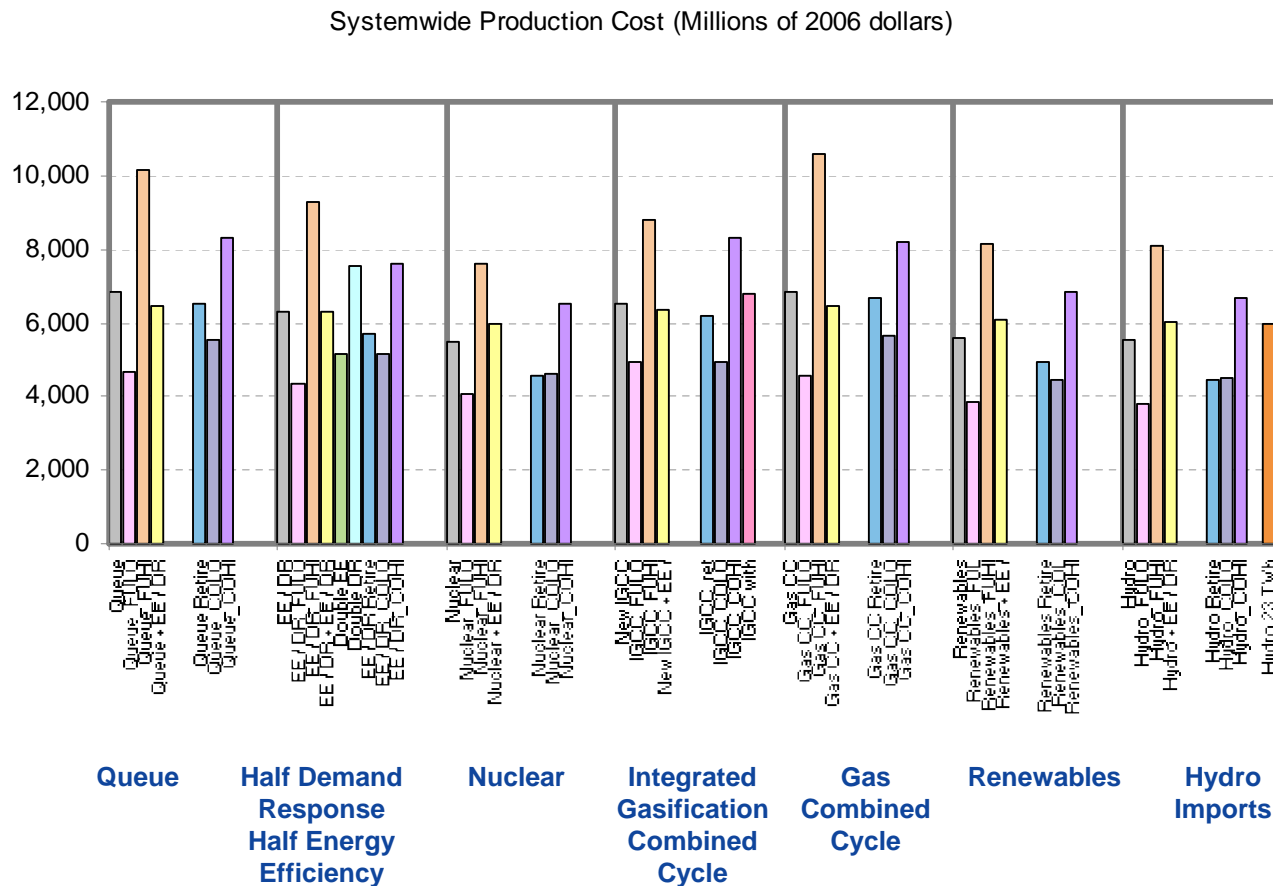
Systemwide Production Cost (\$ Million)

Grouped by Sensitivity



Systemwide Production Cost (\$ Million)

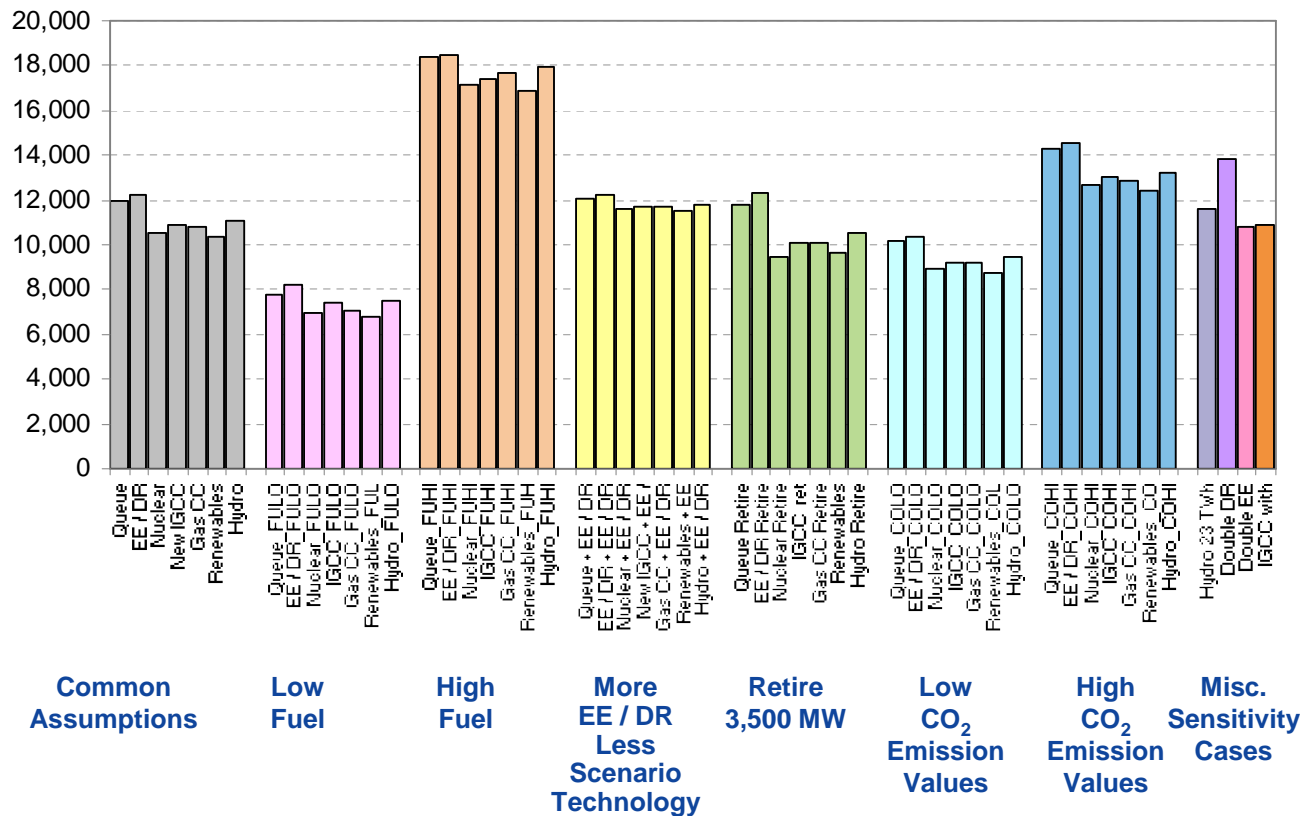
Grouped by Scenario



LSE Expense For Wholesale Electric Energy (\$ Million)

Grouped by Sensitivity

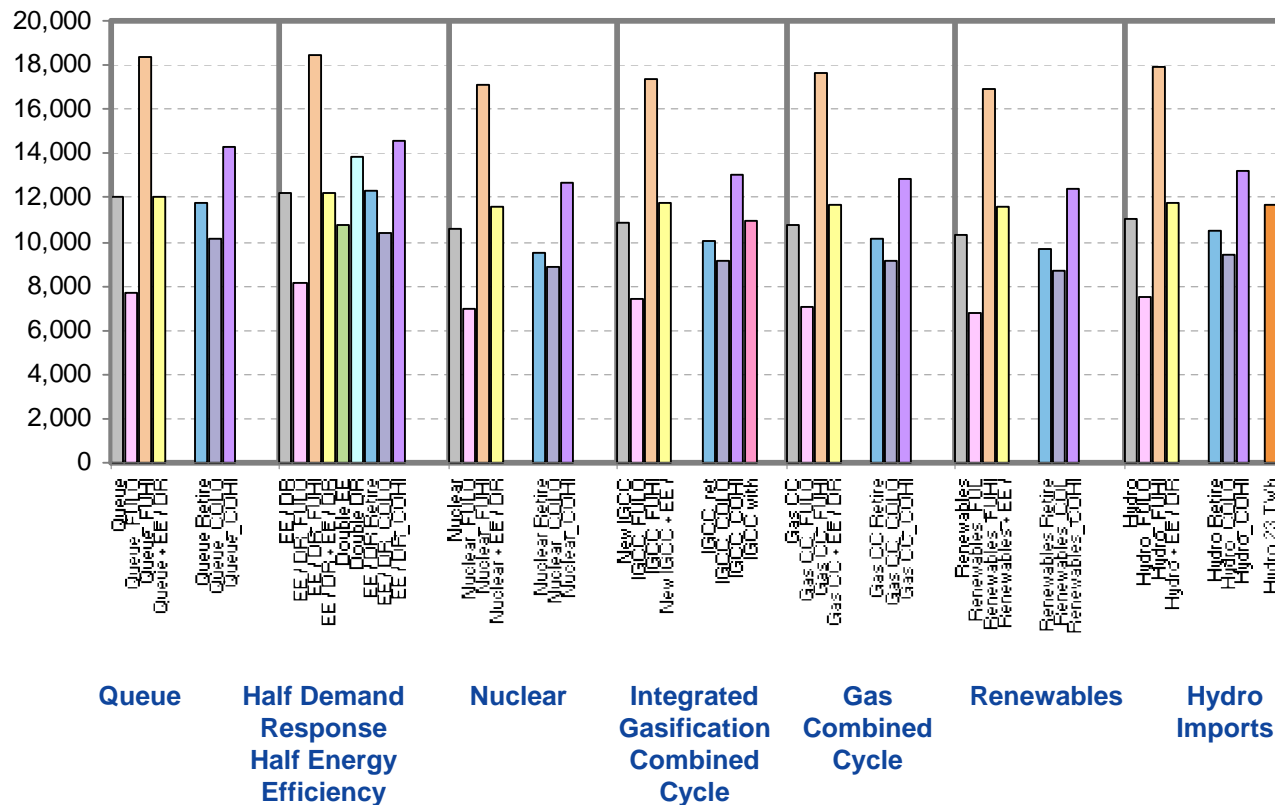
LSE Expense for Wholesale Electric Energy (Millions of 2006 dollars)



LSE Expense For Wholesale Electric Energy (\$ Million)

Grouped by Scenario

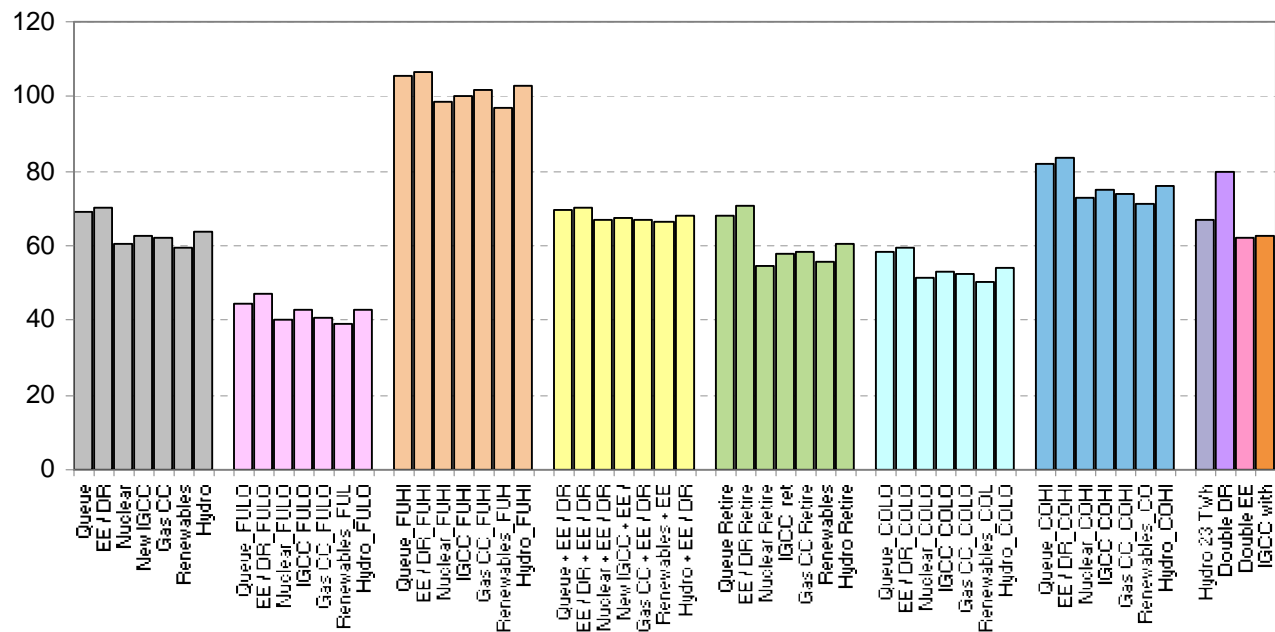
LSE Expense for Wholesale Electric Energy (Millions of 2006 dollars)



Average Clearing Price For Wholesale Electric Energy (\$/MWh)

Grouped by Sensitivity

Average Clearing Price for Wholesale Electric Energy (\$/MWh)



Common Assumptions

Low Fuel

High Fuel

More EE / DR Less Scenario Technology

Retire 3,500 MW

Low CO2 Emission Values

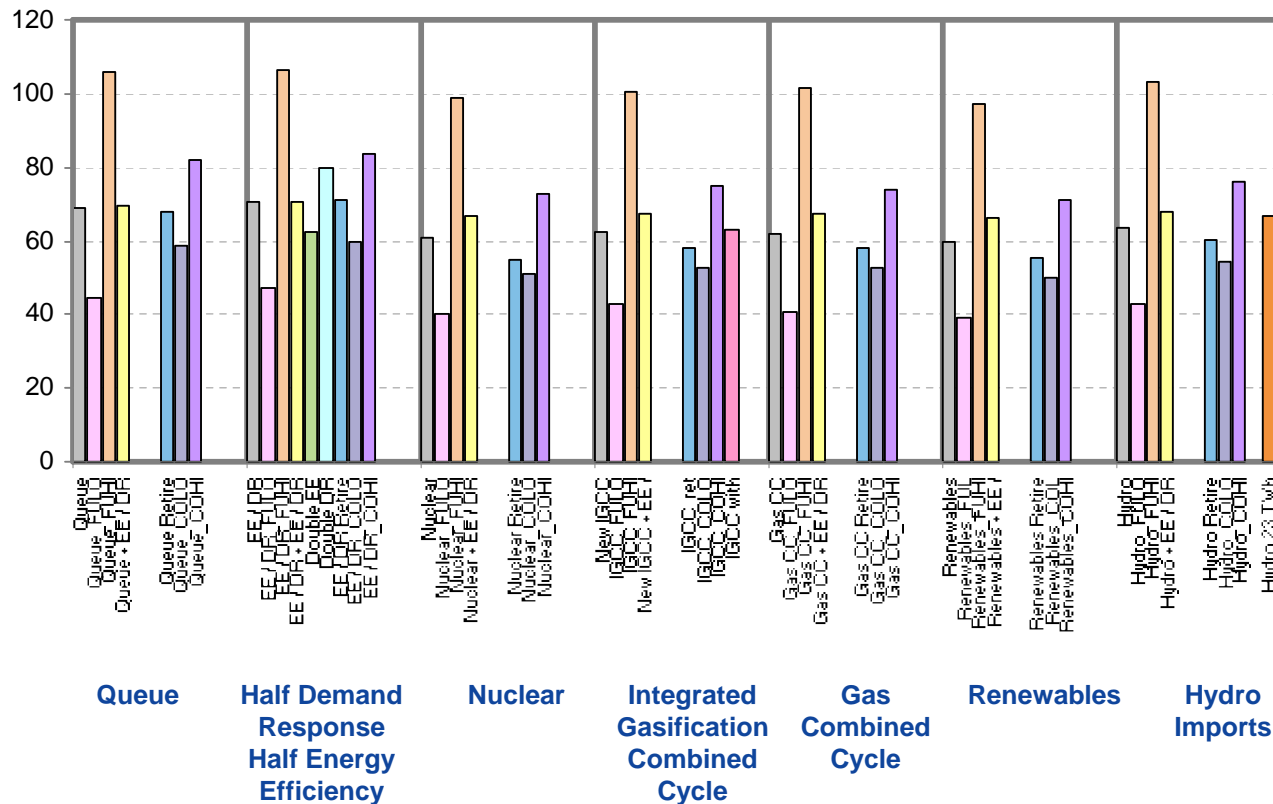
High CO2 Emission Values

Misc. Sensitivity Cases

Average Clearing Price For Wholesale Electric Energy (\$/MWh)

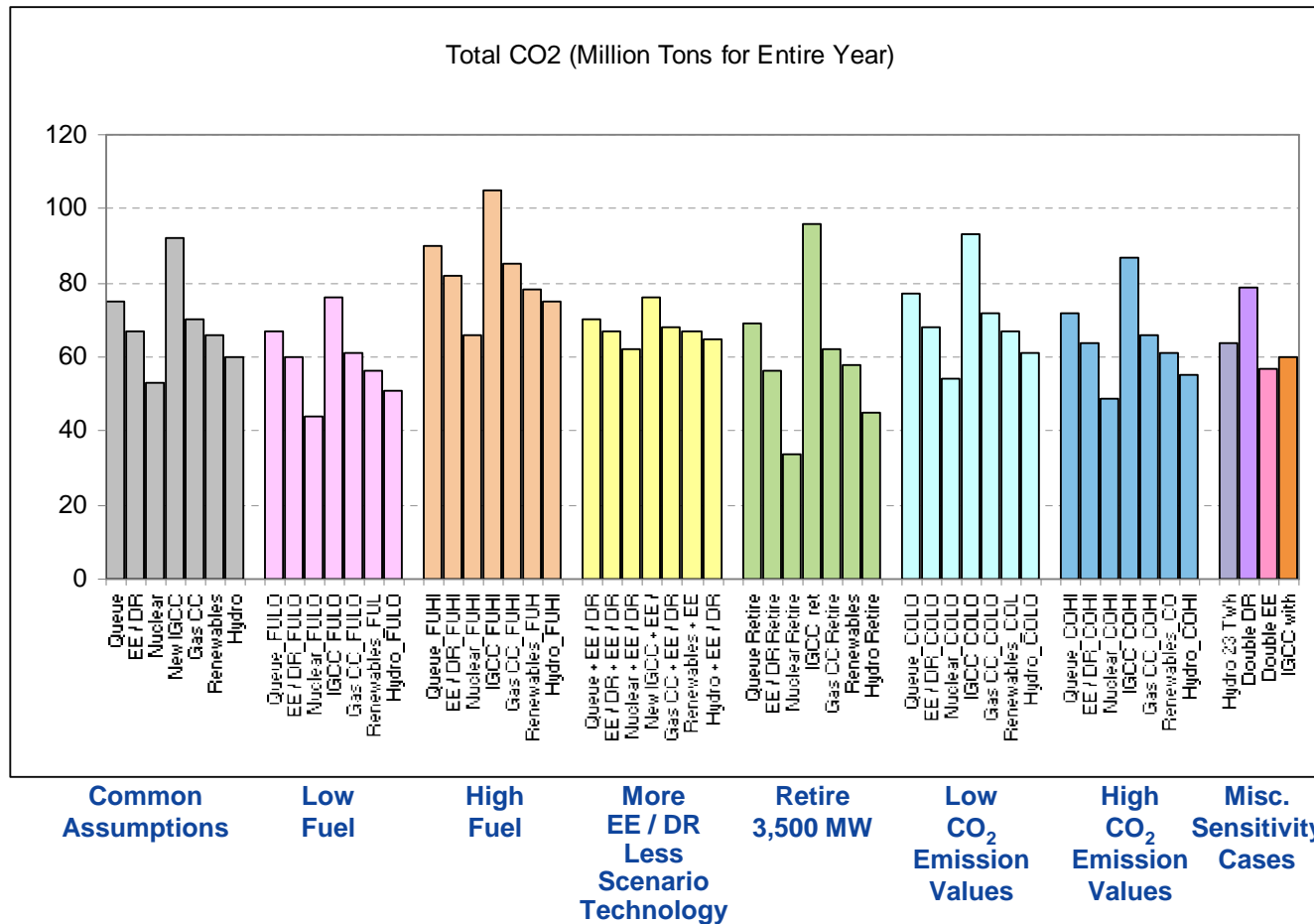
Grouped by Scenario

Average Clearing Price for Wholesale Electric Energy (\$/MWh)



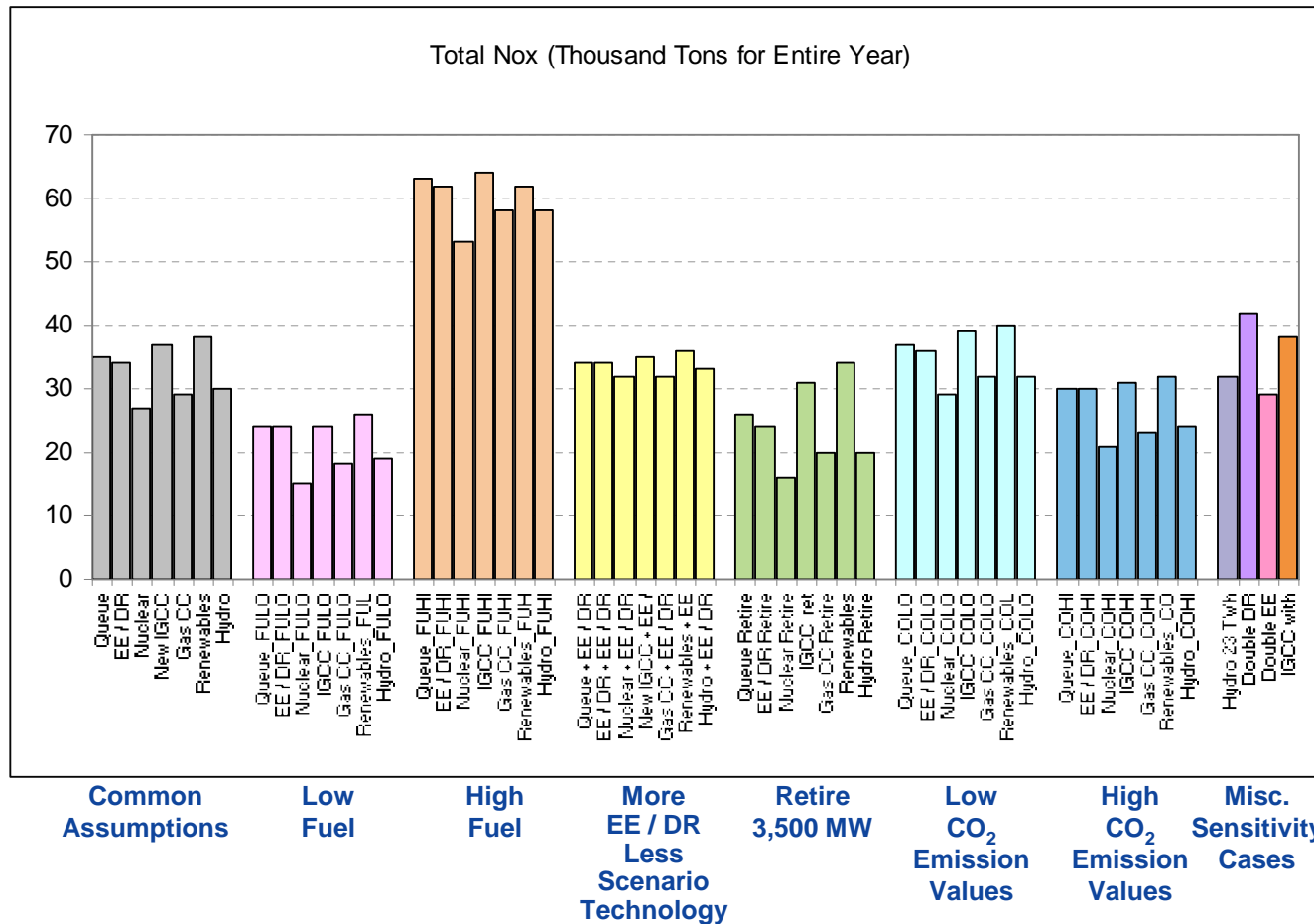
CO2 Emissions (Million Tons)

Grouped by Sensitivity



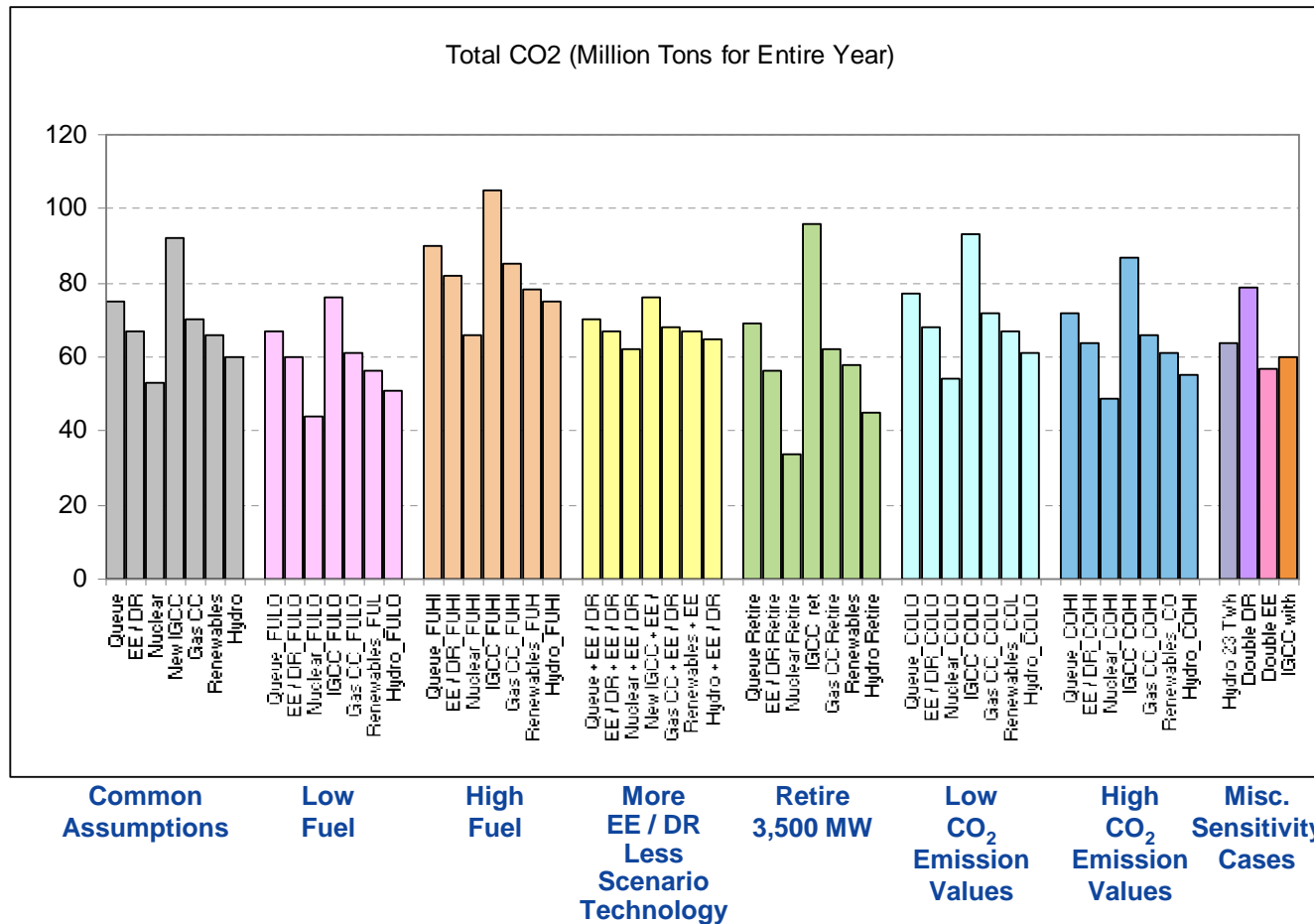
SO2 Emissions (Thousand Tons)

Grouped by Sensitivity



NOx Emissions (Thousand Tons)

Grouped by Sensitivity



Sum of Top Ten Days NOx Emissions (Tons)

Grouped by Sensitivity

